# 2. <u>Management Accounting</u>

## **Objectives:**

On completion of this subject, the students should be able to understand the decision making requirements and the information needs of management; apply management accounting principles and techniques to a wide range of situations in both service and manufacturing industries; appreciate recent developments in the theory and practice of management accounting, control systems; and appreciate the developments information technology in relation to the provision of management accounting information.

### **Synopsis:**

- Select and utilise control systems which provide management control of the organisation
- Provide management with appropriate information for control, assessing and reporting on performance, monitoring efficiency, effectiveness and value for money

#### Contents

- 1. Managerial Accounting: Basic Terms and Concepts
- 2. Cost Categories and Cost Volume Profit Analysis
- 3. Product Costing
- 4. Cost Allocation
- 5. Budgeting I
- 6. Budgeting II
- 7. Standard Cost Analysis
- 8. Activity Based Techniques
- 9. Relevant Costing for Decision Making
- 10. Responsibility Centres and Decision Making
- 11. Performance Evaluation
- 12. Inventory Management and Quality Control

Assessment :	Final examination	60%		Assignment	40%
Pass Marks :	Final marks	50%	AND	Examination only	50%
Learning Time :	Face to face teaching		:	72 hours	
	Self Study		:	50 hours	
	Assignments		:	15 hours	
	Examination Preparati	ion	:	15 hours	
				152 hours	

#### **Additional References:**

Drury, C., Management and Cost Accounting, Latest edition, Chapman and Hall, London.

Hansen, D.R. and Mowen, M.M., *Cost Management*, Latest edition, SouthWestern Publishing Company, Cincinnati, Ohio.

Heitger, L., Ogan, P. and Matulich, S., *Cost Accounting*, Latest edition, SouthWestern Publishing Company, Cincinnati, Ohio.

Langfield-Smith, K., Thorne, H. and Hilton, R., *Management Accounting: An Australian Perspective*, Latest edition, McGraw-Hill, Sydney.

Rayburn, L.G., Principles of Cost Accounting, Latest edition, Irwin, Boston.

Anthony, R.N., Hawkins, D.F & Merchant, K. A., *Accounting – Text and Cases* Latest Edition, McGraw-Hill International.

Horngren, C.T., Foster, G. & Datar, S., *Cost Accounting: A Managerial Emphasis* Latest Edition, Prentice-Hall.